



New hospitals. New facilities.

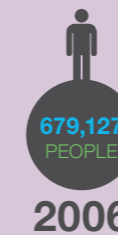
Changing health for a changing West.

A problem worth solving:

Growing demand from an ever expanding West



The rise and rise of the West



Melbourne's West: the fastest growing region in Australia.

Our population has almost doubled since the early 1990s. Seemingly almost overnight, a region the size of Adelaide has grown up in Western Melbourne. In response, Western Health - with the support of the Victorian Government - is building a modern health system to cope with both current and future demand. Western Health serves a diverse region, which has now reached approximately 800,000, and will exceed one million within a decade.

In 2006, Western Health, in conjunction with the Victorian Government, identified projected needs and developed a 20 year plan. The Victorian Government supported the Master Plan and went on to provide the first \$200 million for three major buildings on the Sunshine site. These are great assets and have laid the foundation for Sunshine becoming a tertiary hospital. The next step in this plan for Western Health's future requires funding of \$550 million.

Hospitals that meet the region's needs.

The rapid growth in demand for our services, in addition to the essential upgrade required for part of the infrastructure at the Footscray site, means that Western Health will be facing a significant gap in its ability to meet the needs of the West in the coming years.

There are two standout issues: The first is an urgent need to build dedicated co-located settings for our Women's and Children's services, at Sunshine Hospital. Not to do so will increase pressure on Women's and Children's centres elsewhere, including in central Melbourne. The second is that more than half of the Western Hospital at Footscray is beyond remodelling - it will need to be demolished and rebuilt as soon as possible, so Western Health can continue to provide patient care in suitable and sustainable buildings. The first step is to rebuild the Emergency Department at Western Hospital to increase its size and effectiveness and to provide more efficient use of space.

Feasibility for this project is complete. Extensive plans and detailed estimates have been prepared in consultation with a team of experts.



The Solution:

Hospitals that can respond to the rising demand.



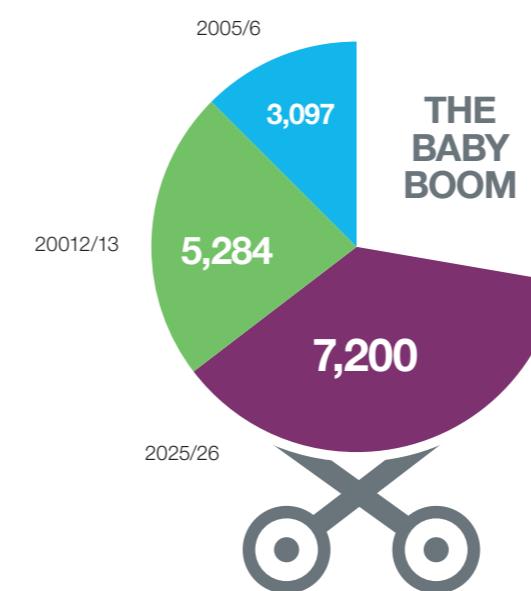
By 2026, Western Health will need
1255 Overnight Beds
to serve those accessing the public health system.

If nothing is done, by 2026
Western Health will be

543 Beds Short

This development will secure the equivalent of almost

450 Beds



Numbers of babies born at Sunshine Hospital

The current hospitals will be unable to adequately respond.

The West is growing fast, and the Government's plans for the region - identified in the document Plan Melbourne - will ensure this growth continues at a rapid rate for many years to come. These changes are not 'nice to haves'; they are central to the continued effective functioning of our health system. Not to act now would be a false economy. Changes have to be made, it is merely a question of 'When?'

The funds required to expand, replace and supplement infrastructure are in direct response to carefully considered modelling that shows that the current hospitals will be unable to deal with demand in the imminent future.

Western Health will soon reach a tipping point. While Western Health is ensuring services are able to be safely offered in existing facilities, components of these two sites are, essentially, either too old and dilapidated to simply be renovated or will soon become inadequate to cope with demand and clinical best practice.

The realignment of hospital services will improve efficiencies.

This is a plan which fundamentally counteracts waste while improving outcomes.

- > **Births at Western Health are projected to exceed 7000 a year** over the coming decade: this figure represents a critical mass allowing delivery of a comprehensive, integrated service.
- > **We will increase the proportion of the local population who can access services at Western Health** (also known as self-sufficiency) which is currently only at 60% for the local community.
- > Emergency care in Footscray is forecast to increase to exceed **40,000 cases** a year in the coming decade.
- > The number of in-patients treated by Western Health overall will **increase by 60% within 10 years**.



More than bricks and mortar:

Better hospitals.
5,000 jobs.
Healthier communities.



Healthcare produces a high return on investment in terms of jobs.



1000

Number of additional, ongoing full time or part-time jobs expected to be generated within Western Health as a result of the increased capacity.



4000

Number of full or part-time jobs, direct and indirect, generated through the construction period.

The long and the short of it.

The expenditure required will create a long and impressive list of improvements. These include:

- > A substantially improved and more sustainable hospital system to support a better patient experience and the provision of Best Care
- > Consolidation of facilities in a new Women's and Children's Centre at Sunshine Hospital with expanded services and technology, and improved access.
- > Free up capacity to increase the breadth of services at Sunshine Hospital.
- > In total, the development across the two sites will include 448 beds, 39 Special Care Nursery Cots, 4 new theatres, additional clinics, new medical imaging suite and dedicated ambulatory treatment space, with a mix of replacement and expansion capacity.
- > More than double the current Emergency Department footprint at Western Hospital Footscray, without impacting the current service during construction.
- > Demolish the dilapidated South Block of Western Hospital, opened in 1953, and replace it with a new In-Patient Precinct.
- > New short stay and acute assessment units at Western Hospital.
- > Refurbish and adapt an existing vacant building on site at Footscray, to support education and research.
- > Improved way-finding and accessibility and reduced on-street congestion.

In short, Changing health for a changing West.

New jobs created pre and post construction.

It is well-established that healthcare, as a labour-intensive industry, produces a high return on investment in terms of jobs. During construction, more than 4,000 full or part-time jobs, both direct and indirect, will be created, and post construction, more than 1,000 ongoing jobs, due to the expanded capacity at Western Health, providing a major boost to employment for Melbourne overall, and combatting recent losses in local industries.

Changing health for a changing West.



If we don't act:

Hospitals under greater pressure. One million people. Widening health gap. Impact across the system.



Western Health provides only
60%
of public health services used
by its local community



About **10%**
spill over to other
local providers

Almost **30%** flow into
the metro-specialist group
of hospitals

IMPROVING SELF-SUFFICIENCY

The flow on effect on healthcare provision across Melbourne.

If Western Health is able to make the important changes outlined in this plan, it will:

- > Increase the proportion of the region's patients who are able to be cared for closer to home.
- > Support highly specialist centres by ensuring local hospitals are able to meet the demand for hospital treatment.
- > Improve services for women and children particularly.
- > Allow greater capacity to support the effective flow of emergency patients.

Challenges in meeting the needs of the families of the West.

Western Health is committed to continuing to improve outcomes and experiences of care for families of the West.

Western Health has worked closely with the Victorian Department of Health to confirm the best option for the next stage of development across its sites.

In its simplest terms, services need to be realigned, combined and co-located to increase effectiveness.

Changing health for a changing West.



The facts:

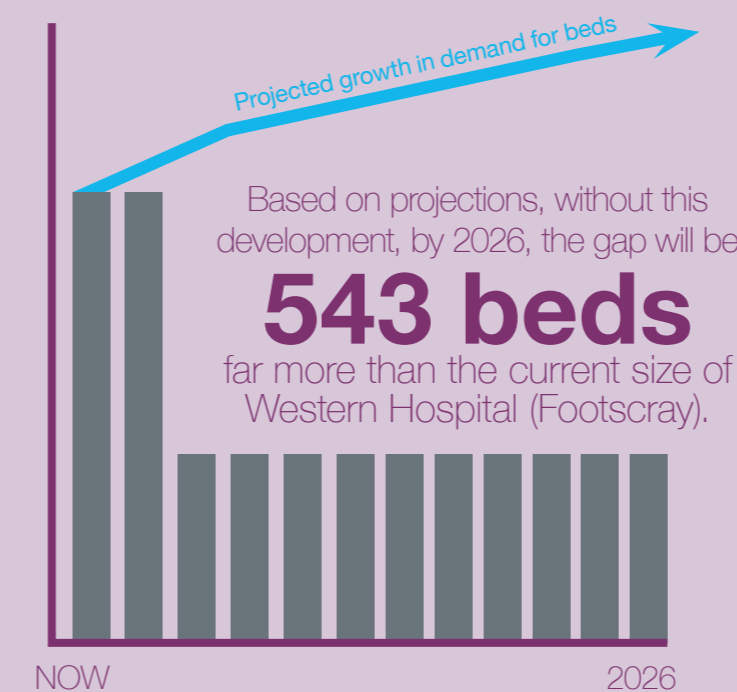
Long-term solution.
Fully costed.
Ready to deliver.



“

The gap will grow, and costs will increase. Action now will improve services *and* save money.

”



Not a wish list. A must-do proposition.

Judicious, appropriate expenditure now will prevent wasting money later.

Escalating costs will present a significant risk, if this project's commencement is delayed. The cost of meeting the needs of the West would only grow as inflationary pressures are compounded with interim solutions, and this is on top of the money that will need to be spent one day anyway. The cost of a five year delay in commencing this program of work is estimated at more than \$100 million.

There will also be an impact on the people of the West if these developments do not occur. Fewer patients will be able to be treated, families in the West will have to travel further to access care, many patients will have to receive their healthcare in buildings which are not ideal, and care could suffer as a result.

Health services to meet demand to 2026 and beyond.

Extensive modelling has been completed based on Victorian Department of Health projections, to demonstrate the difference between available capacity and forecast demand. If the works are not completed, then in every year between now and 2025 there will be a critical gap between what is needed and what is available. One illustration of this is that by 2026, there would be a shortfall of 543 beds.



A problem solved:

The best \$550m you will ever spend.



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By delivering this project, all sections of the community will receive the healthcare they need, when and where they need it.

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An investment that will keep giving.

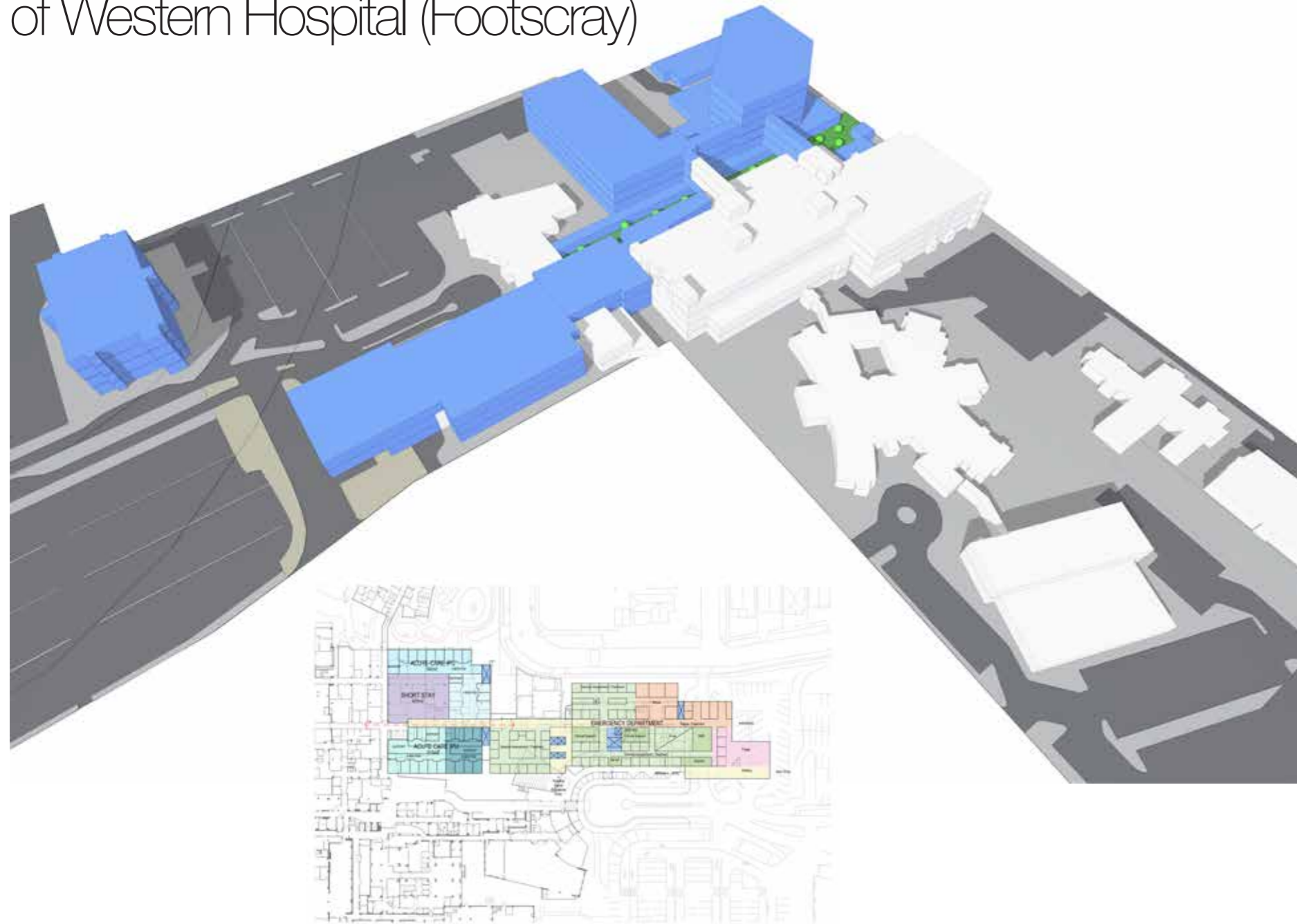
This is the very opposite of a 'sticking plaster' response to the West's healthcare needs. As a measured and considered response to the growth in the West, it is both robust and visionary, encapsulating the best in health and logistical planning. And it can be relied upon to provide benefits to the West far beyond the current timeframes: the buildings and technology installed will be easier to maintain, more adaptable, and more sustainable than the infrastructure being replaced. Future generations will look back on this upgrade as a key moment in the development of the West as a viable and growing part of Victoria.

Two sites: One big opportunity.

The West has changed demographically since the Western Hospital was established as the Footscray and District Hospital in 1953, and the Sunshine Hospital opened in 1990 primarily as a paediatric, obstetric, gynecology and sub-acute service. By delivering this project, all sections of the community will receive the healthcare they need, when and where they need it. Working together, these two sites can share facilities and personnel, driven only by careful considerations of patient need. The effect of better healthcare on the overall productivity and well-being of the West's diverse, ever-changing and complex population cannot be under-estimated.



The changing face of Western Hospital (Footscray)



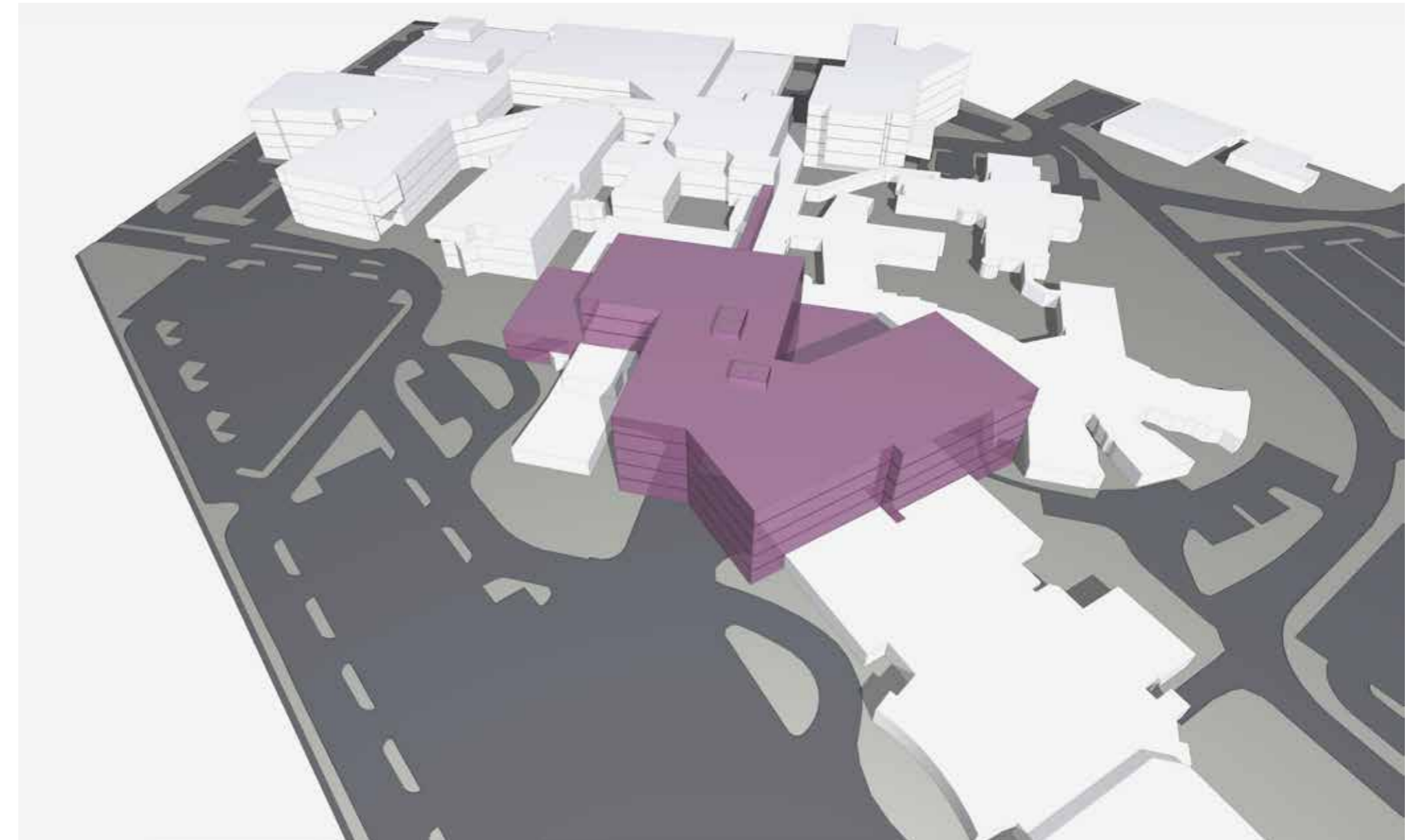
Footscray Emergency Department

In the first step on the journey to revitalise the Western Hospital Footscray, the current Emergency department will be re-located and transformed to meet the needs of a growing inner West today and into the future. More than doubling in size, the new department will have access to a dedicated medical imaging suite and be co-located with an admission and assessment unit to provide a seamless patient journey from Emergency to Inpatient Care. Expediting access to both emergency and specialist staff, the new Emergency Department will deliver a vast improvement in the patient experience.

Western Hospital (Footscray) Inpatient Precinct

Part of the original hospital from 1953, the "South Block" has served Western Health well, but, 60 years on, it has come to the end of its useful life. Outdated, beyond re-use or renovation, the current buildings will need to be demolished and replaced to meet the complex and changing needs of the communities of the inner West. The expansion and replacement of the inpatient beds, alongside ambulatory services, will secure the future of an acute hospital in Footscray with the full set of services including Intensive Care, Theatres and Emergency Department, providing these departments with adequate support and feeder services.

The changing face of Sunshine Hospital



Sunshine Hospital Women's and Children's Centre

The development of the Women's and Children's Centre will add capacity to meet future demand and vastly improve patient care for the communities of the West. Consolidating and expanding services will not only benefit those accessing Women's and Children's services but, will also release much needed capacity in the main hospital, including theatres and wards, to be used to support other services, including cancer care and older people's services. Across five floors, this state of the art development will bring much needed connectivity between services, supporting the provision of safe, family centred care for all.





For further information, please email changinghealth@wh.org.au, go online at www.westernhealth.org.au/changinghealth or phone +61 3 8345 6666 and ask to speak to a member of the Changing health for a changing West team.
Thank you for your interest and support.